

Kent Resource Partnership

Consultation on refreshing the 'Kent Joint Municipal
Waste Management Strategy' (KJMWMS)

Views welcome by 5pm, Friday 27 April 2018.



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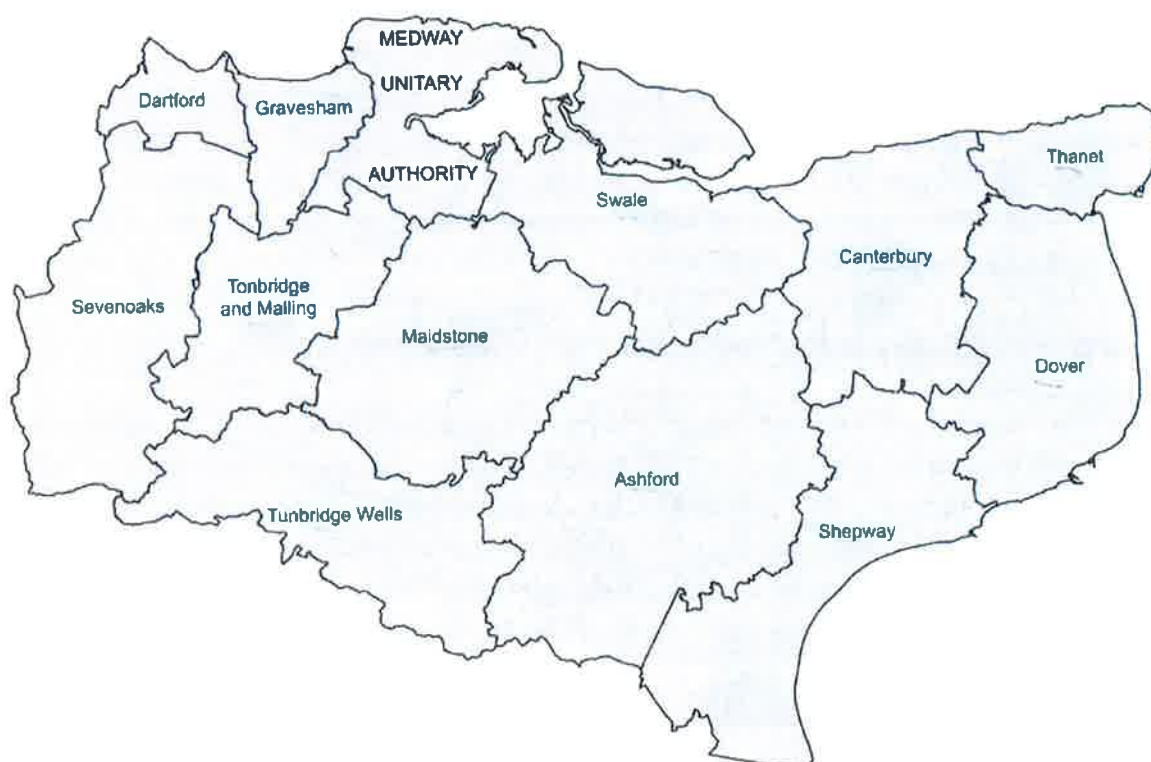
Background

The Kent Resource Partnership (KRP) consists of the 13 Kent councils.

These are (in alphabetical order): - Ashford Borough Council, Canterbury City Council, Dartford Borough Council, Dover District Council, Gravesham Borough Council, Kent County Council, Maidstone Borough Council, Sevenoaks District Council, Shepway District Council, Swale Borough Council, Thanet District Council, Tonbridge & Malling Borough Council and Tunbridge Wells Borough Council.

The purpose of the KRP is to deliver the following three strategic objectives: -

- Deliver the Kent Joint Municipal Waste Management Strategy (KJMWMS). This KJMWMS was adopted in 2007 to manage Kent's municipal waste. It was then refreshed in 2012/13 to cover the period up to 2020;
- Deliver financial and performance benefits to Kent taxpayers; and manage risks to finance and performance as appropriate; and
- Contribute to, and set a national lead, in delivering projects that manage supply chain issues in the leanest and most effective ways; securing value from discarded materials; and proactively identifying innovation and excellent practices.



Why do we need to refresh the KJMWMS?

The KJMWMS was last refreshed in 2012/13. Since then, the landscape of resource and waste management has evolved further with there being a greater appreciation on the value and quality of materials we collect and dispose of. Whilst the current KJMWMS priority areas remain relevant and important, the KRP have made progress in a number of areas ahead of schedule with some aspects of the KJMWMS now out of date. The KRP therefore feels it is timely to refresh its KJMWMS up to 2020/21 with a full strategy review to take place in 2021/22.

Why refresh the KJMWMS now?

As mentioned above, the KJMWMS was last refreshed a number of years ago with the KRP making progress in a number of areas. KRP Members strategically held off refreshing the KJMWMS until this year as the previous year saw progress made on the 'Kent Waste Disposal Strategy 2017 – 2035', led by Kent CC. The overarching aim was to dovetail strategies from the County, along with the partnership.

The timing also supports a proactive approach since the agreement on the Waste Framework Directive (which forms a major part of the Circular Economy Package); the publication of the Government's 25 Environment Plan and the Resource & Waste Strategy, due later this year.

Who is expected to respond to this consultation?

Any individual or organisation may wish to respond to this consultation – we welcome all views. Over a number of years, the KRP has had a positive track record with working with a wider range of stakeholders across the resources sector and supply chain. The type of consultees who may choose to respond are, but not limited to the following: - packaging designers & producers; retailers; waste management companies; reprocessors; Local Government; Government; environmental groups & charities etc.

As a consultee, what would you like views on?

Earlier in the year, KRP Members & Senior Officers took part in a workshop that provided an early opportunity to scope the refresh of the KJMWMS and consider the longer-term strategic direction. To support consultees, the draft KJMWMS is broken down section by section from pages 6 to 10. This includes a narrative as to how the KRP have fared since the last refresh in 2012/13, along with suggested wording for each section. As a stakeholder to the KRP, we welcome your views on the overarching vision, strategy mission statement and policies & policy objectives.

Where can I find the draft KJMWMS?

To support consultees with their response, the draft KJMWMS is also available in its entirety within this document at pages 11 to 13.

Where can I find the current KJMWMS?

To support consultees with their response, the current KJMWMS is also available within this document at pages 14 and 15.

Where can I find further information on the KRP?

The KRP has plenty of supporting information available on its web pages within Kent CC's website. The helpful web link is - www.kent.gov.uk/krp. Partnership performance from 2012/13 to 2016/17 is also available within this document at pages 16 and 17. If there were something specific, you would wish to know about the KRP, please email Paldeep Bhatti, KRP Manager on Paldeep.bhatti@kentrp.org.uk.

Who do I send my response to, and in what format?

It is encouraged for consultees to submit their responses to Paldeep Bhatti, KRP Manager by email to Paldeep.bhatti@kentrp.org.uk. To be considered, consultee responses should have name of sender, contact details, and organisation represented as appropriate. So long as the layout of your email (and any attachment) is clear on how responses relate to the issues raised in the consultation, the format is of your personal choice.

Should you wish to receive this consultation document in any alternative formats, please contact Paldeep Bhatti, KRP Manager.

What are the timescales?

The immediate timescale is for views from consultees to be received by no later than **5pm, Friday 27 April 2018**. The main timescales leading to adoption of the refreshed KJMWMS by the 13 Kent councils are -

- **19 March to 27 April:** Consultation with stakeholders. (6 weeks)
- **30 April to 31 May:** KRP staff to draft an updated KJMWMS, based upon consultation responses received from consultees.
- **June & July:** The updated KJMWMS to be provided to KRP Members & Officers for approval at the KRP meetings scheduled in the summer.
- **July to September:** Each of the 13 Kent councils to adopt the updated KJMWMS via respective decision-making bodies as appropriate.

Overarching Vision and Strategic Mission Statement

Since the KJMWMS was last refreshed in 2012/13, the partnership has continued to build on its successes and reputation as a leading resource partnership. This has included a name change from the 'Kent Waste Partnership' to the 'Kent Resource Partnership'. At the time, the name change was much welcomed by the industry, and included positive support from Defra, WRAP, and Resource Association, CIWM colleagues amongst others. The name change also signalled that the 13 Kent councils – and its residents – saw its 'waste' as valuable resources.

The KRP wishes to continually evolve and achieve further positive action – a key part of this could see the KRP support future thinking through ongoing research and evidence that facilitates the transition into a circular economy for Kent.

As built upon in previous years, the KRP will continue to focus on both the quantity and quality of its resources. Taking on board whole service accounts across the two tier arrangement in Kent, we will also continue to provide the best possible value for money service to the Kent taxpayer.



With this in mind, we welcome your thoughts on the draft overarching vision for the KRP, along with the draft strategic mission statement below:-

The Kent Resource Partnership (KRP) will support the transformation of Kent into a circular economy, where the value of material resources flowing into and through the region are retained, generating employment, skills and training opportunities, and realising wider economic, environmental, health and wellbeing benefits for the local and regional community and beyond.

We are committed to delivering efficiency and quality in our resource management and waste services, with focus on:-

- Maximising the 'value' of resources that we manage from households, in terms of realising the social, environmental and economic opportunities;
- Providing the best possible value for money service to the Kent taxpayer, taking into account whole service costs;
- Realising opportunities to improve services now and in the future through engagement, collaboration and working in partnership with the supply chain; and
- Supporting future thinking through ongoing research and evidence that will facilitate the transition into a circular economy for Kent.

Policies & Policy Objectives

1. Maximising the Value of Resources

Since the last time the KRP refreshed the KJMWMS, it has achieved the following performance improvements: -

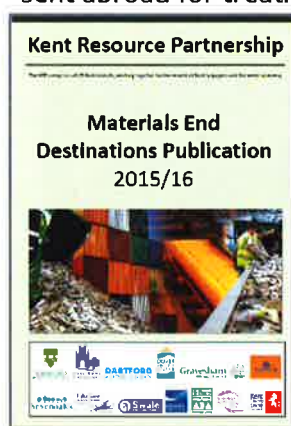
- **Kent residual household waste per household** – 598.6 tonnes was recorded in 2012/13. Over the years, this has generally decreased year on year and in 2016/17, was recorded at 567.0 tonnes.
- **Kent overall recycling & composting rate** – 41.0% of Kent's household waste was recycled & composted in 2012/13. Over the years, this has seen progress – with a degree of variation – and in 2016/17 was recorded at 46.3%.
- **Diversion from landfill** – 21.0% of Kent's municipal waste was sent to landfill in 2012/13. Over the years, this has seen a significant improvement and in 2016/17, as little as 2.8% was sent to landfill.

The KRP were also early adopters of the Resource Association's End Destinations of

Recyclates Charter', along with Somerset Waste Partnership and Northern Ireland's Arc21. Since 2011/12, the KRP has annually published where Kent's materials end up whether in Kent; in the UK or sent abroad.

The latest publication for 2015/16, reflects just over 713,000 tonnes was handled by the 13 Kent councils. 92% of Kent's materials was processed within the UK, with just under 8% sent abroad for treatment. Of this 92% more

than 4 tonnes out of every 5 was handled within the County, keeping transport and environmental costs low. Full publication details, along with past publications, can be found [here](#).



With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 1.1 Up until 2020/21, the KRP will achieve a year on year reduction to its Kent-wide residual household waste per household (kg/h'hold) tonnage. [Note: measured using the ex NI191 as published by Defra's waste statistics annually].
- 1.2 By 2020/21, the KRP will recycle and compost at least 50% of household waste tonnage. [Note: measured using the ex NI192 as published by Defra's waste statistics annually].
- 1.3 By 2020/21, the KRP will ensure no more than 5% of Kent's municipal waste ends at landfill. [Note: measured using the ex NI193 as published by Defra's waste statistics annually].
- 1.4 By 2020/21, the KRP will develop a joint approach to facilitate the procurement of third sector/reuse providers/charities in managing and delivering a reuse service for bulky waste.
- 1.5 The KRP will explore the possibility of implementing recycling on-the-go initiatives, and other similar activities aimed at recovering resources. Additionally the KRP will look to engage and work with the supply chain to deliver recycling on-the-go in key areas.
- 1.6 The KRP will publish its Materials End Destinations Publication on an annual basis and continue its transparent approach to reflect where all material resources end up.

Policies & Policy Objectives

2. Value for Money for Kent Taxpayers

Over the years, the KRP have been successful in achieving value for money when delivering its recycling, waste and street cleansing services to its taxpayers. Leading this success has been Mid and East Kent's joint waste contracts – both receiving national recognition at the iESE awards in 2014 and 2016 respectively. Both projects were also



highlighted as a case study for the waste collection consistency framework, led by WRAP in 2016. (web link [here](#))



The KRP have also worked jointly to tackle litter, fly-tipping and other enviro-crimes across the County. This has included participating in national anti-litter campaigns as well as begin to build strategic relationships with Highways England, Environment Agency, Kent Police and others.

With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 2.1 The KRP will deliver value for money to Kent residents by maximising joint service delivery opportunities between its councils; cross-boundary working and ensuring all opportunities to realise economy of scale savings through procurement exercises are delivered.
- 2.2 The KRP will continue to build on its reputation as a leading resource partnership and work with the supply chain to deliver research projects, services and campaigns. As with previous successes, the KRP will continue to seek external funding opportunities, where possible.
- 2.3 The KRP will retain its focus on food waste as a priority waste stream and support, through the sharing of good practice and identification of joint opportunities, separate collection for discarded food waste on a weekly basis for all residents by 2020/21 where possible.
- 2.4 The KRP will develop a joint approach to tackling littering, fly-tipping and other related enviro-crimes which would be underpinned by creating a culture of sharing high quality intelligence within the KRP and with others where appropriate e.g. Highways England, Environment Agency, Kent Police, neighbouring local authorities and others.
- 2.5 The KRP will facilitate the sharing of resources both in terms of communication campaigns linked to priority actions and focus areas, and in terms of ensuring local intelligence and information can be shared across the County.
- 2.6 The KRP will support its councils in ensuring first class health and safety standards are maintained across the County. This includes employees (& potential employees) have the skills, training and competencies to meet the increasingly technical requirements of the resource management and waste sector.

Policies & Policy Objectives

3. Engagement, Collaboration and Partnership Working

The KRP continues to listen, engage and work with key organisations across the supply chain. Over the years, the KRP have established and built upon strategic relationships with the likes of Defra, WRAP, LARAC, NAWDO, Resource Association, Recoup, Marks & Spencer Plc, Alupro, INCPEN and others. A positive consequence of this has seen the KRP secure external funding to the value of just over £900,000 to support local campaigns and other activities.



In 2015/16, the KRP was successful in gaining just over £110,000 to support 'Recycle Now' communications - £70,000 was funded by WRAP, £30,000 by Alupro and £10,000 from Marks & Spencer plc – this was supplemented by £60,000 from the KRP's own projects budget. The campaign included three separate Kent-wide leaflet deliveries which encouraged plastics and metals recycling, new vehicle livery along with communications to residents via their websites and social media platforms.

Last year saw the KRP publish its Annual Report for 2016/17. The report highlighted the KRP's progress on its activities as well as reflect over 731,000 tonnes of household discarded material was handled in Kent – 46% sent for recycling, just under 51% to energy and the remainder to landfill. The total cost of waste resource management across the KRP was just under £98 million – that averaged £155 per household per year or just £2.99 a week per household. Another £16 million was invested in keeping Kent clean.

With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 3.1 The KRP will identify opportunities for joint working and realise greater efficiency savings. This to be achieved by maximising on economies of scale and implementing good practice across all aspects of its resource management and waste services, in partnership with both its own councils' and through developing new relationships across the supply chain.
- 3.2 The KRP will continue to maximise engagement with national and local government and those operating across the supply chain, and wider industry bodies through representation on forums, networks, working groups, and through its own Annual Conference.
- 3.3 The KRP will produce an Annual Report that reflects the focus and priorities of the previous financial year in delivering the KJMWMS, and any other activities within its remit.
- 3.4 The KRP will maintain a publically available Operating Framework that defines its scope, remit and procedures; review its continued operation at least in 2019 and 2024, or any other times as agreed by the KRP.
- 3.5 The KJMWMS will be fully reviewed in 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

Policies & Policy Objectives

4. Future Thinking

The KRP recognises this consultation process is a refresh on its KJMWMS taking the partnership up to 2020/21 – it is then planned for a full review to take place from 2021/22 that considers the KRP's medium to long term strategic direction.

To support a smooth transition to this full review in 2021/22, the KRP wishes to take a proactive approach to identify what may be on the horizon for us as a resource partnership, as well as consider what else

could be taken forward now, and over the coming years.

One of the 'hot topics' could include the recent debates on the current metrics used across the resource and waste industry i.e. moving away from the tradition weight based targets. The KRP welcomes and supports any research that provides the resource and waste industry with a fairer measuring tool and one that focuses on the quality and value of resources.



With this in mind, we welcome your thoughts on the following policies and policy objectives:-

- 4.1 The KRP will research activities that will provide an evidence base to enable a more detailed review of the KJMWMS from 2021/22 onwards. This may include focus on:-
- Exploring the possibility of extending the partnership and reviewing potential opportunities for greater cross-boundary working;
 - Considering requirements to secure infrastructure to enhance and develop the network of local resource management and waste facilities. This may include the development of consistent collection specifications across all councils' as a means to attract future investment and infrastructure.
 - Developing other metrics and means to focus on quality and value of resources as opposed to traditional weight based targets; and
 - Target material streams and/or specific sectors in order to identify and implement management options within a more circular context.

Kent Joint Municipal Waste Management Strategy (KJMWMS)
Draft Strategy
2018/19 to 2020/21

Overarching Vision	
The Kent Resource Partnership (KRP) will support the transformation of Kent into a circular economy, where the value of material resources flowing into and through the region are retained, generating employment, skills and training opportunities, and realising wider economic, environmental, health and wellbeing benefits for the local and regional community and beyond.	
Strategy Mission Statement	
We are committed to delivering efficiency and quality in our resource management and waste services, with focus on: -	
<ul style="list-style-type: none"> • Maximising the ‘value’ of resources that we manage from households, in terms of realising the social, environmental and economic opportunities; • Providing the best possible value for money service to the Kent taxpayer, taking into account whole service costs; • Realising opportunities to improve services now and in the future through engagement, collaboration and working in partnership with the supply chain; and • Supporting future thinking through ongoing research and evidence that will facilitate the transition into a circular economy for Kent. 	
Policies & Policy Objectives	
1.	Maximising the Value of Resources
1.1	Up until 2020/21, the KRP will achieve a year on year reduction to its Kent-wide residual household waste per household (kg/h’hold) tonnage. [Note: measured using the ex NI191 as published by Defra’s waste statistics annually].
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1.3	By 2020/21, the KRP will ensure no more than 5% of Kent’s municipal waste ends at landfill. [Note: measured using the ex NI193 as published by Defra’s waste statistics annually].
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1.6	The KRP will publish its Materials End Destinations Publication on an annual basis and continue its transparent approach to reflect where all material resources end up.

2.	Value for Money for Kent Taxpayers
2.1	The KRP will deliver value for money to Kent residents by maximising joint service delivery opportunities between its councils; cross-boundary working and ensuring all opportunities to realise economy of scale savings through procurement exercises are delivered.
2.2	The KRP will continue to build on its reputation as a leading resource partnership and work with the supply chain to deliver research projects, services and campaigns. As with previous successes, the KRP will continue to seek external funding opportunities, where possible.
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2.6	The KRP will support its councils in ensuring first class health and safety standards are maintained across the County. This includes employees (& potential employees) have the skills, training and competencies to meet the increasingly technical requirements of the resource management and waste sector.
3.	Engagement, Collaboration and Partnership Working
3.1	The KRP will identify opportunities for joint working and realise greater efficiency savings. This to be achieved by maximising on economies of scale and implementing good practice across all aspects of its resource management and waste services, in partnership with both its own councils' and through developing new relationships across the supply chain.
3.2	The KRP will continue to maximise engagement with national and local government and those operating across the supply chain, and wider industry bodies through representation on forums, networks, working groups, and through its own Annual Conference.
3.3	The KRP will produce an Annual Report that reflects the focus and priorities of the previous financial year in delivering the KJMWMS, and any other activities within its remit.
3.4	The KRP will maintain a publically available Operating Framework that defines its scope, remit and procedures; review its continued operation at least in 2019 and 2024, or any other times as agreed by the KRP.
3.5	The KJMWMS will be fully reviewed in 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

4.	Future Thinking
4.1	<p>The KRP will research activities that will provide an evidence base to enable a more detailed review of the KJMWMS from 2021/22 onwards. This may include focus on:-</p> <ul style="list-style-type: none"> • Exploring the possibility of extending the partnership and reviewing potential opportunities for greater cross-boundary working; • Considering requirements to secure infrastructure to enhance and develop the network of local resource management and waste facilities. This may include the development of consistent collection specifications across all councils' as a means to attract future investment and infrastructure. • Developing other metrics and means to focus on quality and value of resources as opposed to traditional weight based targets; and • Target material streams and/or specific sectors in order to identify and implement management options within a more circular context.

Kent Joint Municipal Waste Management Strategy (KJMWMS)
Current Strategy
2012/13 to 2020/21

Objectives	
1	Deliver the best possible outcomes on materials handled by the KRP from household and other appropriate sources.
2	Deliver the best possible value for money to Kent taxpayers taking account of whole service costs paid through Council Tax.
3	Secure the best possible outcomes through effective partnership working among the 13 Kent councils, through the SE7 Project, with government, and across the supply chain.

Policies	
1. Materials Security and Resource Efficiency	
1a	By 2015/16 the KRP will reduce household waste arisings by at least 5% (based on 2010/11 levels); recycle/compost at least 45% and send no more than 10% to landfill.
1b	By 2020/21 the KRP will reduce household waste arising by at least 10% (based on 2010/11 levels); recycle/compost at least 50% and send no more than 5% to landfill. Our ambition is to get as close to zero untreated waste to landfill as possible.
1c	The KRP will work with the government, the SE7 Project, and others to develop and deliver a waste reduction plan including practical measures to help achieve policies 1a and 1b.
1d	The KRP will take account of the need for the right quality of recyclates for the right end uses as included with the revised Waste Framework Directive and transposition into UK legislation.
1e	The KRP will continue its high performance in minimising the use of landfill. The KRP will assist householders to maximise the amounts they recycle and re-use, and avoid putting the following items into residual waste bins: paper, cardboard, glass, metals, wood, plastics, textiles, waste electricals, batteries and food.
2. Value for Money for Kent Taxpayers	
2a	The KRP will continue its existing efforts to deliver value for money to Kent residents by means of: optimising services financially and environmentally; joint service delivery opportunities between councils; cross-boundary working; economy of scale through procurement exercises; and, securing funding from external bodies.
2b	The KRP aspires to put in place separate collections of discarded food for composting on a weekly basis in all districts by 2020; and in at least 8 of the 12 districts by 2015/16 (separate weekly collections) and 10 of the 12 districts (including existing fortnightly collections).
2c	Communications and operational activities will be coordinated so that Kent taxpayers gain the best possible value from the investment of their Council Tax payments into local services.
2d	All eligible Kent councils will sign up to the new generation of household and business 'Recycling and Waste Collection Commitments' and seek to uphold these continually.

3. Supporting Kent's Interests	
3a	The KRP will seek innovations to ensure future services provide the Kent taxpayer with the best value for money. These include exploring the feasibility of collections from commercial premises (particularly SMEs); cross country working on HWRCs, materials and infrastructure (such as SE7 Project); and cross sector working with retailers, brands, reproprocessors and others.
3b	The KRP will continue its record of influencing the government's policies and laws to protect Kent taxpayers' interest whether by means of responses to consultations, development of Responsibility Deals and appropriate legislation; and securing support from wider audiences on issues of importance to us.
3c	The KRP will promote good practice in relation to health and safety; streetscene effectiveness (including enforcement and behaviour change); and value for money (including unit costs and asset effectiveness).
3d	The KRP will maintain a publicly available Operating Framework that defines its scope, remit and procedures; and review its continued operation at least in 2015 and 2019.
3e	The KRP will continue to produce an Annual Report that outlines the work of the previous financial year in delivering the Kent Joint Municipal Waste Management Strategy and any other activities within its remit.
3f	The Kent Joint Municipal Waste Management Strategy will be refreshed in 2016/17 and 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

Partnership Performance (2012/13 to 2016/17)

To support stakeholders with their consultation responses, on the next few pages include the partnership's performance from 2012/13 to 2016/17. If you have any questions – Paldeep Bhatti, KRP Manager may be able to help. Contact details on page 13.

Kent Resource Partnership - Waste Statistics

Kent's Household Waste Statistics



Year	2012/13	2013/14	2014/15	2015/16	2016/17
Kent's Waste Growth	-4.0%	1.3%	2.5%	0.2%	2.2%
HWRC Recycling Rates (incl. rubble)	71.9%	72.1%	72.4%	69.4%	70.0%
HWRC Recycling Rates (excl. rubble)	64.1%	64.8%	64.5%	61.8%	63.0%
District Recycling Rates	35.2%	39.0%	41.8%	39.8%	41.8%
County Recycling Performance	41.0%	43.6%	45.6%	44.1%	46.3%

HWRC - Household Waste Recycling Centres

Kent County Council

Waste Management - National Indicators Monitoring Statement

(data from WasteDataFlow and KCC Database - Italics indicate data is provisional)

National Performance Indicator : 191 - Residual Household Waste per Household (kg/h/hold)

	2012/13 Actuals (kg/hh)	2013/14 Actuals (kg/hh)	2014/15 Actuals (kg/hh)	2015/16 Actuals (kg/hh)	2016/17 Actuals (kg/hh)
Ashford Borough Council	695.2	438.7	350.6	370.40	354.31
Canterbury City Council	473.4	433.6	425.0	465.24	460.07
Dartford Borough Council	620.9	626.0	598.6	618.46	634.32
Dover District Council	339.1	364.6	373.7	394.36	374.82
Gravesham Borough Council	554.7	567.4	497.7	483.92	512.20
Maidstone Borough Council	424.5	443.4	424.2	441.52	420.70
Sevenoaks District Council	582.6	589.5	596.3	596.13	567.35
Shepway District Council	435.6	442.7	416.4	413.97	422.13
Swale Borough Council	560.4	519.5	491.3	520.00	498.63
Thanet District Council	502.1	473.1	468.9	483.85	475.75
Tonbridge and Malling Borough Council	539.3	553.8	556.7	568.99	563.06
Tunbridge Wells Borough Council	512.1	526.9	515.8	523.23	479.20
County Wide Total	598.6	580.0	567.3	584.50	567.00

National Performance Indicator : 192 - Percentage of Household Waste Recycled and Composted

	2012/13 Actuals	2013/14 Actuals	2014/15 Actuals	2015/16 Actuals	2016/17 Actuals
Ashford Borough Council	11.9%	41.9%	55.3%	53.1%	① 55.0%
Canterbury City Council	42.9%	48.5%	48.4%	43.2%	⑤ 44.4%
Dartford Borough Council	27.0%	26.6%	27.6%	25.6%	12 25.2%
Dover District Council	45.4%	44.2%	42.4%	41.7%	④ 44.7%
Gravesham Borough Council	24.5%	24.5%	34.2%	35.0%	⑧ 10 34.5%
Maidstone Borough Council	45.4%	46.6%	49.1%	47.8%	② 49.9%
Sevenoaks District Council	32.3%	32.8%	33.4%	31.9%	9 ⑧ 38.3%
Shepway District Council	45.8%	44.6%	47.6%	44.0%	⑥ 42.5%
Swale Borough Council	32.2%	34.2%	40.3%	36.9%	⑦ 41.6%
Thanet District Council	26.8%	30.3%	33.9%	31.6%	11 ⑨ 33.8%
Tonbridge and Malling Borough Council	43.3%	43.1%	42.4%	41.5%	④ ⑥ 42.5%
Tunbridge Wells Borough Council	46.0%	46.3%	46.7%	45.6%	③ 49.1%
County Wide Total	41.0%	43.6%	45.6%	44.1%	46.3%

National Performance Indicator : 193 - Percentage of Municipal Waste sent to Landfill

	2012/13 Actuals	2013/14 Actuals	2014/15 Actuals	2015/16 Actuals	2016/17 Actuals
County Wide Total	21.0%	18.2%	11.1%	6.5%	2.8%

Further Information & Contact Details

KRP Members Board and senior managers (as at time of distribution): -

Ashford BC	Cllr Clair Bell	Tracey Butler
Canterbury CC	Cllr Neil Baker	David Ford
Dartford BC	Cllr Steve Brown	Sheri Green
Dover DC	Cllr Nick Kenton	Roger Walton
Gravesham BC	Cllr Alan Ridgers	Nick Brown
Kent CC	Cllr Mike Whiting Cllr Michael Payne	David Beaver
Maidstone BC	Cllr John Barned	Jennifer Shepherd
Sevenoaks DC	Cllr Matthew Dickins	Richard Wilson
Shepway DC	Cllr Rory Love Cllr Stuart Peall	Roger Walton
Swale BC	Cllr David Simmons Cllr Sue Gent	Martyn Cassell
Thanet DC	Cllr Lin Fairbrass	Gavin Waite
Tonbridge & Malling BC	Cllr David Lettington Cllr Jill Anderson	Robert Styles
Tunbridge Wells BC	Cllr Ronen Basu	Gary Stevenson

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